

# Operations Agenda

FY11

## HUMAN CAPITAL

Improved performance evaluation system exists including goal setting, evaluating performance to goals, and motivating supervisor/staff communication that satisfies 75% of supervisors; with 100% of lab staff evaluated [Shupert, Lemma, ALDs, Q3]

CFO, AND Directors of Communications, Planning and Assessment, Scientific Computing are in place and PSD ALD recruitment supported [Merola, Reichanadter Q1]

Operations staffing is mission-ready capable, 100% at L3 & 75% at L4, as measured by satisfaction and service delivery [Reichanadter Q4]

For Communications, a clear definition of audience and needed messages is created [Khadem, M.Lee Q2]

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## HUMAN CAPITAL

Articulate HR strategic plan in support of human capital, acquisition, development and retention that meets the approval by the Executive Council [Young, Q3]

CIO recruitment is supported and CIO is in place [Merola, Q2]

Succession planning is implemented for ALDs and successors are identified for Division Heads [Young, Q4]

Establish lab-wide governance and roadmap for external and internal web content [Khadem, CIO, Q4]

Create and implement internal communications plan [Khadem, Q1]

Implement an ergonomics injury prevention program , focusing on RSB Project moves, reduce the frequency and severity of ergonomically related injuries and illnesses [Tarpinian, Q1]

Develop and implement a laser safety improvement strategy [Tarpinian Q2]

Tactical Actions (0-2 yrs)

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## FACILITIES AND INFRASTRUCTURE

CD-0 for SUSB and PSLB & CD-2/3A for RSB are achieved  
*[Reichanadter, Stohr, Hodgson, Merola Q1]*

A Mission Readiness approach, including Sustainability and Legacy Material, is defined and successfully reviewed *[Wrona, Tarpinian Q4]*

Needed quantity and quality of project managers are on staff, trained to standards, and utilized measured by satisfaction with service delivery *[Dahlen, Wrona, Lemma Q3]*

Scientific Computing recharge/support model is implemented  
*[Melen, ALDs Q1]*

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## FACILITIES AND INFRASTRUCTURE

Achieve CD-1 for SUSB *[Reichanadter, Q3]*

Develop 5 year roadmap for renewal of aging conventional facilities, including legacy materials, based on available funding. *[Wrona, Q4]*

Improve project delivery systems and processes for all projects with a focus to improve smaller project performance. *[Wrona, Q4]*

Create a multi-year sustainability financial plan including only those projects with reasonable return on investment (ROI) *[Wrona, Q4]*

Deliver scientific computing 5-year road map as demonstrated from positive feedback from Executive Council *[Boehnlein, Q3]*

Develop a cost/benefit risk/based multiyear strategy, including policy and financial requirements, to strengthen SLAC cyber protection program *[CIO, Q3]*; in the interim, improve cyber security monitoring *[CIO, Q2]*

Tactical Actions (0-2 yrs)

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### BUSINESS SYSTEMS

Internal control procedures are strengthened to address critical audit findings (verified by Internal Audit) [Hutchison, Rakow, Zscherpel Q4]

Business systems strategic sourcing is determined [YuhuaL, TanaH, LarryY, BusMgrs Q3]

Interim improvements exist for budget Q2, travel Q1, time-effort Q3, finance controls Q2, eMarketPlace Q3 [Hutchison, Lemma, Young, Dardzinski]

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### BUSINESS SYSTEMS

Implement Enterprise Resource Planning sourcing , develop requirements and future state process, and award contract [Rakow, Young, CIO, Q4]

Establish a multi-year roadmap for Enterprise Resource Planning [Rakow, Young, CIO, FY13-Q1]

Identify and implement first phase for a new Lab-wide business system, thereby improving internal controls [Rakow, FY13-Q4]

Establish a multi-year roadmap for SLAC's centralized Controlled Document Management System; implement early phases including Sharepoint 2010 implementation [Reichanadter, CIO, Q4]

Implement a Sponsored Research Business Office to support growth of Work for Others at SLAC [Rakow, Q1]

Tactical Actions (0-2 yrs)

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## MANAGEMENT SYSTEMS

Management systems exist for SLAC self- assessment , issues management, and continuous improvement is support of Stanford Contractor Assurance System [ *Ferguson Q4*]

Specific IT [**COMPLETE**] and OCFO functions are delivered through Centrally-Managed, Field-Deployed personnel [ *Reichanadter, Lemma, Rakow, Hutchison, ALDs Q3*]

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## MANAGEMENT SYSTEMS

Codify management systems [Q1], framework and schedule of management systems development for mission support within Ops Divisions [Q2]. Deliver FY12 scheduled management systems [Ferguson, Merola, Q4]

Support M&O contract extension negotiations [Ferguson, Q4]

Improve the Stanford University Contractor System by developing an improvement plan incorporating feedback from the SC CAS peer review. [Ferguson, Q4]

Specific OCFO functions are identified and delivered through Centrally-Managed, Field-Deployed personnel [Rakow, Q2]

Tactical Actions (0-2 yrs)