# Workshop Highlights

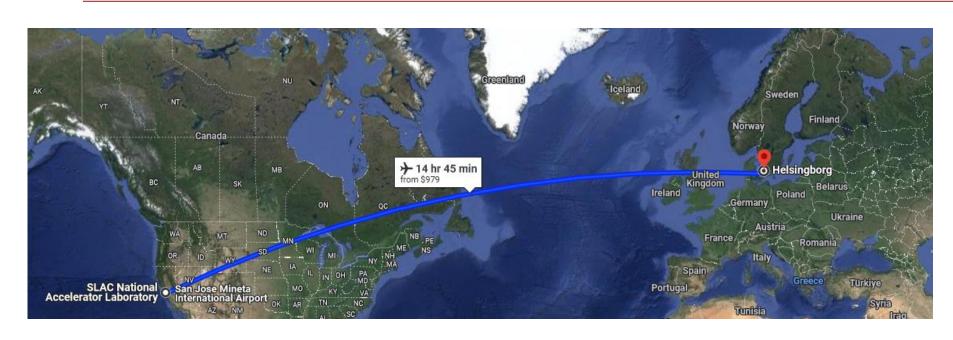
ARW 302024

Accelerator Reliability Workshop

MAX IV and ESS are Excited and Pleased to Announce their Joint Hosting

Establish or expand your network and gain valuable information and interesting insights from the ARW community – even if you are not a reliability or accelerator expert.

# Long flight to beautiful northern city









# Workshop overview

#### About 170 participants from all over the world

- Presentation sessions:
  - Reliability during procurement, installation, commissioning and upgrades
  - How to establish/ensure/maintain/evolve a reliability integrity culture
  - Machine learning & artificial intelligence & automatic prediction of failures
  - Failures / unintended consequences & analysis techniques
  - Maintenance methodologies (predictive, RCM, preventive)
  - Reliability of medical facilities
  - How to maintain and improve reliability during a facility lifetime
- Breakout sessions:
  - Fewer skilled experts: single source points of failure in personnel
  - Cultivating a reliability-centric culture
  - Issues on infrastructure and their effects on reliability
  - Effective preventative maintenance, balancing operations and projects
  - Reliability for legacy equipment, obsolescence, and eBay
  - Machine learning and Al
- Poster session with about 75 contributions



### **EED** contribution

### Presented on the LEMP modernization project

- Tasha Summers, James Bong, Jeff de Lamare, Joe DeLong
- Lots of good discussions, many labs are of the same vintage and working to update their equipment.



We won the best poster award!







#### Modernizing LINAC Equipment at SLAC

A process for identifying and prioritizing necessary upgrades

J. DeLong, J. de Lamare, J. Bong, T. Summers SLAC National Accelerator Laboratory, Menlo Park, California, USA.

SLAC celebrated its 60th anniversary in 2022. The newly commissioned superconducting section of the LINAC was installed with modern equipment, but the remaining sections continue to operate with equipment that is a mix of technologies spanning many decades. Of particular concern are major systems such as LLRF, BPMs, Vacuum, and others that rely on CAMAC and VME controls. The Electronics and Engineering Division is working on a plan to prioritize the modernization of this equipment with the goal of creating a more modern, modular, and reliable system to support the legacy accelerators for

#### BACKGROUND

The Linear Accelerator Facility at SLAC consists of 3 linacs, each 1 km long. The new LCLS-II is superconducting, FACET and LCLS-I are normal conducting. Electron beam from either LCLS-I or LCLS-II can be sent to either undulator line and the





#### RISK ASSESSMENT PROCESS

- 1. Itemize all equipment at risk of obsolescence.
- 2. Rate failure impact to accelerator program.
- 3. Identify timeline of failure (e.g. out of spares).
- 4. Identify number of spares, and ease of repairing failed components or purchasing replacements
- 5. Identify the amount of time and resources spen maintaining existing parts.
- 6. Determine number of failures in last 5 years.
- 7. Estimate the total cost, NRE, M&S, time to replace

Project Element	Loss = 1		Medium + 3		High+3			
Project Cost	±5290K	1	\$250K to \$2000K	П	≥\$2000K			
Project Duration	<1 year		1 to 2 years	3	> 2 years			
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Team Size	1197	1	4 to 6		>8			
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#### TOP 10 RESULTS

2. LCLS-I Vacuum valve controllers 2 year project \$1.5M 10 year project \$12M 3. LCLS-I Low level RF 4. LCLS-I Vacuum ion pump controllers 5. FACET-II Vacuum ion pump controllers 6. Common Computing - Alpha & Micros 4 year project \$8M

1.5 year project \$0.8M 7. LCLS-I Vacuum gauge controllers 8. FACET-II Vacuum gauge controllers

9. LCLS-I Laser power meters 10. FACET-II Vacuum valve controllers 1.5 year project \$0.8M 1 year project \$0.1M 10 year project \$1.5M

#### CONCLUSION AND NEXT STEPS

The list of highest-risk items have been submitted for review and funding prioritization

While these did not make the top-10 list, upgrading all remaining CAMAC and VME systems to modern equivalents is high priority and they are part of all the identified systems.

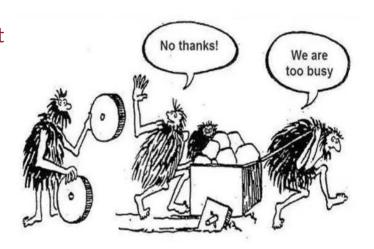
Of note is the entire Hard X-Ray undulator line, 32 undulators, are all running on VME. This system is complicated and time intensive to recover but it didn't achieve top-10 status because the failure rate is low and there is a high number of spares.

# Big-picture themes

- Many labs are trying to move from reactive to strategic maintenance planning.
- Most labs find it challenging to find the right balance between spending money on maintenance and upgrades vs. new projects no one has the 'right' answer.

- There's only two things (don't) like:

  Change and the way things are.
- Several labs emphasizing system engineering, quality management, and environmental sustainability.
- Most labs feel understaffed and struggle with talent retention (many have the "bathtub curve").
- Critical first step is frequent analysis of availability and failure data this helps guide decisions.
  - SLAC has not prioritized this in recent years while focused on LCLS-II, but it is becoming important again!
- Identification of looming problems is key to prioritizing upgrades and reducing technical debt.
  - Think of our LEMP project and software modernization efforts.
- Lack of high-level coordination leads to inefficiencies and duplicated effort (E.g. multiple SW groups across the lab)
  - One audience member commented that SLAC's controls looked too disjointed to ever be reliable – ouch.
  - Have to be willing to put in the time to make long-term improvements.



# Interesting ideas and comments

- Building a Reliability Culture Key is to disconnect the reliability of a system from blaming the staff.
  - Takes a paradigm shift from skilled-expert, single engineer ownership to one of team effort and responsibility but not so far that no one feels any ownership at all.
- Be clear about what the reliability/availability metrics are and how we work to them, short & long term.
  - We'll look at this much more in the near future...
- "It takes a long time to recover from an upgrade."



- 4 parts to improving availability
  - Identify systemic issues with scheduling, project prioritization, resource skill and effort loading
  - Identify and minimize human factors with training, engineering practices and culture improvements
  - Work on continuous improvement with weekly reviews for immediate action, and run reviews for larger efforts
  - Make the necessary data easily accessible real-time reporting, logbooks and equipment fault reports.
- Enterprise Asset Management (EAM) or Computerized Maintenance Management Systems (CMMS) are used by many labs for equipment management, technical documents, and maintenance scheduling.

# Interesting Talk – FCC-ee Availability Challenge (CERN)

#### **CERN's proposed 91 km Future Circular Collider!**

 Maybe start construction in 2030, running from 2044-2060 followed by an energy upgrade running from 2070-2095

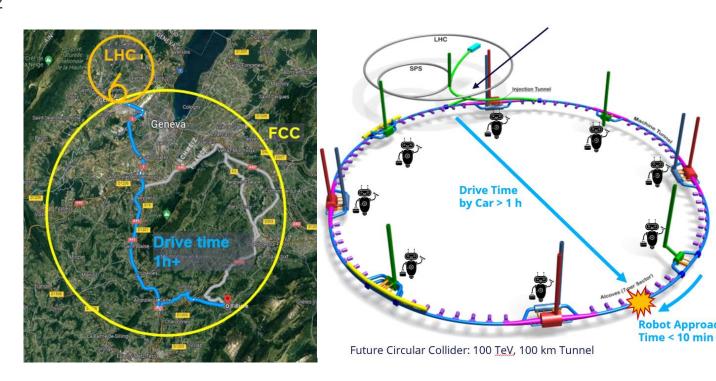


- Goal for 185 delivery days, 80% availability: Infrastructure 97.1%, Injector 96.1%, Accelerator 85.8%
- Created simulation for relationship between availability and luminosity
  - William Colocho collaborated with ESS on AvailSim2



### AvailSim4

- Start with availability target, determine reasonable forecasts, and identify shortfalls to focus on solving now
  - Considering robots to do initial repair while humans are in transit!

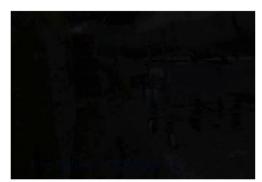




# Interesting Talk – CERN's Robots

### **Robotic Service at CERN**

- Infrastructure not designed to host robotics
- Need to adapt robots to environment
- Highly versatile systems / relatively low efficiency
- > 20 robotic systems operational in different configurations



Unitree Go1



Telerob Teodor X Schunk Arm



KUKA

Train Inspection Monorail - TIM







CERNBot1

Additional information on the service in academic training lectures: https://indico.cern.ch/event/1055745/

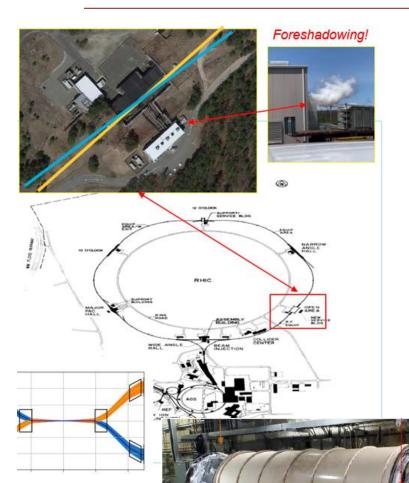
# Interesting Topic - Automatic fault identification

- Distinction between the actual fault duration and the effective fault duration (subsequent faults, long recovery), as well as between direct cause (e.g. MPS) and root cause (e.g. temperature switch).
- Good fault tracking tools are essential, with as much automated post-mortem data recording as possible to identify root cause enables intelligent and consistent review.
  - Understand why systems fail (complexity, aging), emphasize what can be improved not what went wrong.



- At SLAC we have proposed PVs for the control system to track what state the accelerators are in User delivery, Fault,
   Machine Development, Maintenance, Downtime.
  - These can be used for automatic tracking and analysis as well as automatic alarm filtering.

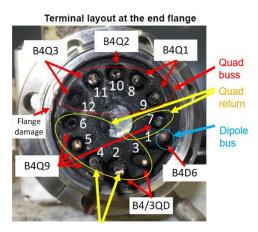
# Best disaster Story: BNL-RHIC SC Valve Box Failure



- 25 year old collider in NY two rings, with big 'DX' magnets to bring the beams together at detectors.
- Cryogenic service buildings are where warm power supply leads are transitioned to the SC leads
- DX magnets have special heaters to flash helium in case of a quench to distribute the heat load
- Aug. 2023, 7 weeks before end of the run the one
   DX magnet quenched and the heaters fired...
- Original bad soldering was a time bomb!
- Repaired by Feb. 2024, machine running by May.







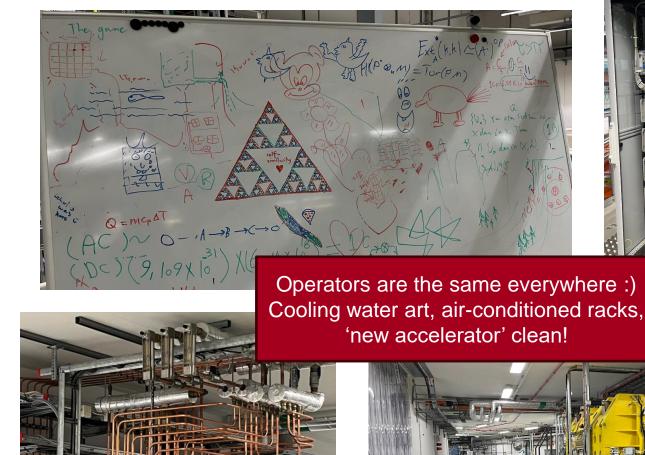






# Host Facilities – Max IV and ESS

- MAX IV is a Swedish national synchrotron laboratory that has operated as a user facility since 2016. MAX IV offers access to 16 beamlines that provide modern X-ray spectroscopy, scattering/diffraction, and imaging techniques. MAX IV employs more than 300 people. MAX IV welcomes 1700+ users annually, expected to double in the coming years.
- The X-ray light at MAX IV is produced by an accelerator complex comprising a linear accelerator as well as 1.5 GeV and a 3 GeV storage ring for electrons. MAX IV is the first worldwide realization of a fourthgeneration light source.



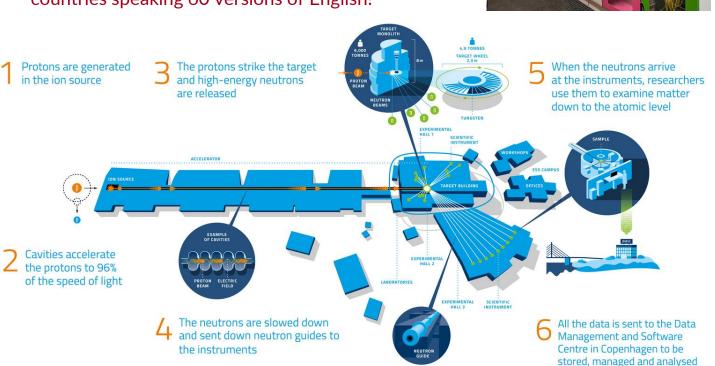


## Host Facilities – Max IV and ESS

- The European Spallation Source (ESS) is a European Research Infrastructure Consortium (ERIC), a multi-disciplinary research facility based on the world's most powerful neutron source. The facility began construction in 2014.
- Complications due to contributors from 60 countries speaking 60 versions of English!

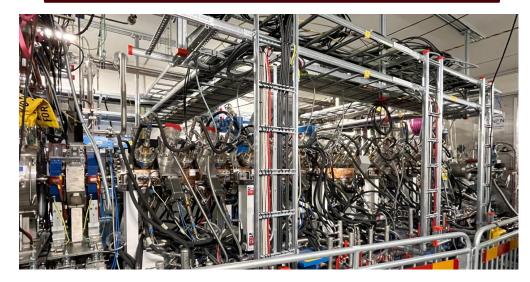


with the researchers





Color coded racks, shiny klystrons. Fantastic chaos of a proton source front end!



#### BOLD PEOPLE VISIONARY SCIENCE REAL IMPACT BOLD PEOPLE VISIONARY SCIENCE REAL IMPACT

The Accelerator Reliability Workshop alternates with the Workshop on Accelerator Operations

2025 WAO will be in Canada 2026 ARW will be in Japan





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Helsingborg at 10 pm!

Excursion to Kronborg Castle, Denmark UNESCO World Heritage Site

